

Japanese Automakers

| | Toyota | YoY% | Honda | YoY% | Nissan | YoY% | Mazda | YoY% | Suzuki | YoY% | Fuji Heavy (Subaru) | YoY% | Mitsubishi | YoY% |
|---|-----------------|---------|-----------------|---------|-----------------|---------|---------|---------|----------------|---------|------------------------|---------|---------------------------|---------------|
| Results FYE03/16 | | | | | | | | | | | | | | |
| Automobile production (thousands of units) | 8,576 | (-4.0) | 3,681 | (+1.2) | 3,778 | (+1.8) | 1,202 | (+13.5) | 2,796 | (+0.7) | 951 | (+4.0) | 1,204 | (-5.5) |
| Automobile sales (thousands of units) | 8,681 | (-3.2) | 3,636 | (+3.5) | 4,169 | (+1.4) | 1,534 | (+9.8) | 2,879 | (+6.5) | 958 | (+12.6) | 1,048 | (-3.9) |
| <i>(Japan)</i> | (2,059) | | (614) | | (552) | | (232) | | | | (145) | | (102) | |
| <i>(North America)</i> | (2,839) | | (1,929) | | (1,996) | | (438) | | | | (630) | | (135) | |
| <i>(Europe)</i> | (844) | | (172) | | (748) | | (257) | | | | (48) | | (206) | |
| <i>(Asia)</i> | (1,345) | | (670) | | (323) | | (235) | | | | (44) | | (322) | |
| <i>(Other)</i> | (1,594) | | (251) | | (548) | | (372) | | | | (91) | | (281) | |
| Total sales (billion yen) | 28,403 | (+4.3) | 14,601 | (+9.6) | 12,189 | (+7.2) | 3,407 | (+12.3) | 3,181 | (+5.5) | 3,232 | (+12.3) | 2,268 | (+4.0) |
| <i>(Japan)</i> | (8,588) | | (1,754) | | (2,201) | | (1,016) | | (1,048) | | (605) | | (413) | |
| <i>(North America)</i> | (10,823) | | 8114 | | (6,032) | | (1,158) | | (67) | | (2,105) | | (325) | |
| <i>(Europe)</i> | (2,507) | | (694) | | (1,678) | | (675) | | (405) | | (126) | | (515) | |
| <i>(Asia)</i> | (4,476) | | (3,124) | | (1,117) | | | | (1,395) | | (237) | | (483) | |
| <i>(Other)</i> | (2,009) | | (-220) | | (1,161) | | (558) | | (266) | | (159) | | (532) | |
| (Sales from automobile business) (billion yen) | (25,923) | | (10,625) | | (11,381) | | | | (2,878) | | (339) | | (2,261) | (+4.4) |
| Operating profit (bilion yen) | 2,854 | (+3.8) | 503 | (-24.9) | 793 | (+34.6) | 227 | (+11.8) | 195 | (+8.9) | 566 | (+33.7) | 138 | (+1.8) |
| Earnings from affiliates stated under equit method (billion yen) | 329 | | 126 | | 122 | | 22 | | 2 | | 1 | | 10 | |
| Net income attributable to controlling shareholders (billion yen) | 2,313 | (+6.4) | 344 | (-32.3) | 523 | (+14.5) | 134 | (-15.4) | 117 | (+20.4) | 437 | (+66.7) | 73 | (-38.6) |
| Comprehensive income (billion yen) | 1,517 | | -148 | | 75 | | 100 | | -38 | | 406 | | 32 | (-78.1) |
| Operating profit/ Sales | 10.0% | | 3.4% | | 6.5% | | 6.7% | | 6.1% | | 17.5% | | 6.1% | |
| Net profit / Sales | 5.3% | | -1.0% | | 0.6% | | 2.9% | | -1.2% | | 12.6% | | 1.4% | |
| Earning per share (yen) | 741.4 | | 191.2 | | 125.0 | | 134.4 | | 235.0 | | 559.5 | | 73.8 | |
| Dividend payout ratio | 28.3% | | 46.0% | | 33.6% | | 13.3% | | 13.6% | | 25.7% | | 21.7% | |
| Depreciation & amortization (billion yen) | 1,626 | | 661 | | 425 | | 79 | | 168 | | 73 | | 59 | |
| Capital expenditure (billion yen) | 1,283 | | 647 | | 479 | | 892 | | 172 | | 136 | | 69 | |
| R&D expenses (billion yen) | 1,055 | | 656 | | 532 | | 117 | | 131 | | 102 | | 45 | |
| Cash frow from operating activities (billion yen) | 4,461 | | 1,391 | | 927 | | 263 | | 294 | | 614 | | 198 | |
| Cash frow from investing activities (billion yen) | -3,182 | | -875 | | -1229 | | -108 | | -242 | | -255 | | 17 | |
| Cash frow from financing activities (billion yen) | -423 | | -95 | | 530 | | -94 | | -520 | | -126 | | -123 | |
| Cash and cash equivalentents (billion yen) | 2,939 | | 1,757 | | 992 | | 569 | | 450 | | 829 | | 462 | |
| Total assets (billion yen) | 47,428 | | 18,229 | | 17,374 | | 2,548 | | 2,702 | | 2,592 | | 1,434 | |
| Stockholders' equity | 16,747 | | 6,761 | | 5,414 | | 867 | | 1,005 | | 1,361 | | 739 | |
| Stockholders' equity /Total assets (%) | 35.3% | | 37.1% | | 31.2% | | 34.0% | | 37.2% | | 52.5% | | 51.5% | |
| Net assets (billion yen) | 18,088 | | 7,032 | | 5,141 | | 977 | | 1,188 | | 1,349 | | 685 | |
| Net assets / Total assets (%) | 38.1% | | 38.6% | | 29.6% | | 38.3% | | 44.0% | | 52.0% | | 47.8% | |
| Interest-bearing debt (billion yen) | | | | | | | | | | | | | | |
| Forecast FYE03/17 | | | | | | | | | | | | | | |
| Total sales (billion yen) | 26,500 | (-6.7) | 13,750 | (-5.8) | 11,800 | (-3.2) | 3,280 | (-3.7) | 3,100 | (-2.5) | 3,170 | (-4.2) | 1,910 | (-15.8) |
| Operating profit (billion yen) | 1,700 | (-40.4) | 600 | (+19.2) | 710 | (-10.5) | 170 | (-25.0) | 180 | (-7.8) | 420 | (-25.7) | 25 | (-81.9) |
| Net income (billion yen) | 1,500 | (-35.1) | 390 | (+13.2) | 525 | (+0.2) | 115 | (-14.4) | 93 | (-20.3) | 293 | (-32.9) | -145 | |
| Accounting standard | USGAAP | | IFRS | | JPGAAP | | JPGAAP | | JPGAAP | | JPGAAP | | JPGAAP | |
| Number of employees (consolidated basis) 03/16 | 348,877 | | 208,399 | | 154,700 | | 46,398 | | 61,601 | | 31,151 | | 29,555 | |
| Group | | | | | Renault | | | | | | | | Mitsubishi Heavy -> Nissa | |